



ACCESS ANNUAL REPORT 2025

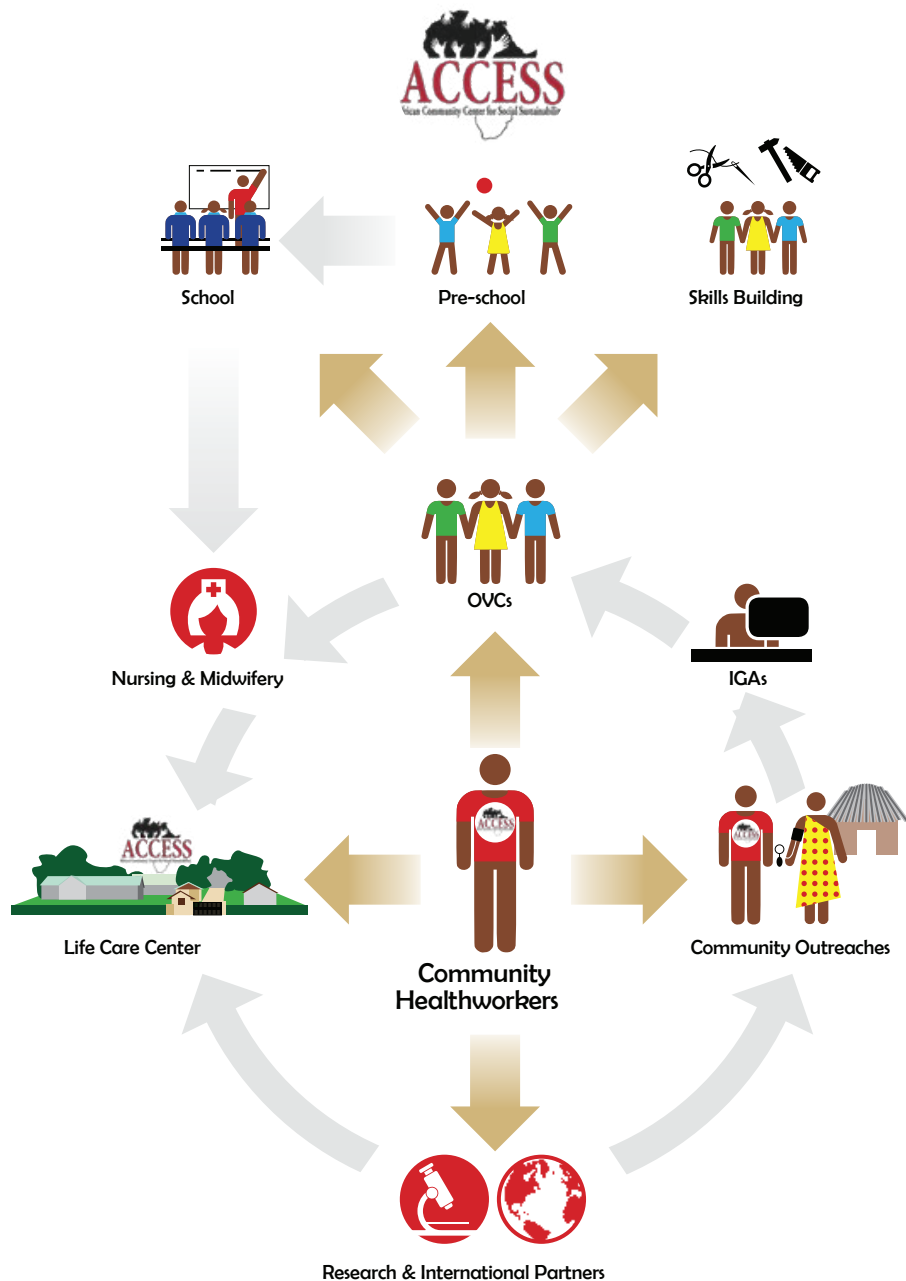


CORE VALUES:

Quality health care services
Community
Empowerment Compassion
Transparency.

OUR MISSION

To work with vulnerable people in resource-limited settings through medical care, education, and economic empowerment to create long-lasting change that is owned by the entire community.



OUR VISION

Health and wealth
for all.

FOREWORD

MESSAGE

From the Managing Director

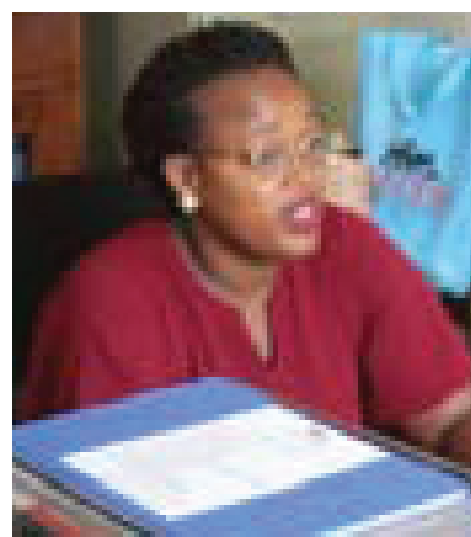
The year 2025 stands as a powerful testament to what can be achieved when communities, partners, and institutions work together toward a shared vision. At ACCESS, we have continued to demonstrate that locally driven, integrated approaches can deliver meaningful, measurable, and sustainable change across health, education, economic empowerment, and environmental stewardship.

This report highlights not only the scale of our reach—over 30,000 individuals—but also the depth of our impact. Behind every number is a story: a mother accessing safe antenatal care, a child receiving

life-saving immunization, a young person gaining skills for self-reliance, or a household adopting climate-smart practices to secure their future.

While we celebrate these achievements, we are equally aware of the growing demand for our services and the gaps that remain. As we look toward 2026, our focus will be on scaling impact, strengthening systems, and deepening partnerships to ensure sustainability.

We extend our sincere gratitude to our partners, donors, government collaborators, and the communities we serve. Your trust



and support make this work possible.

MS. KATALI ESTHERLOY
Managing Director, ACCESS



EXECUTIVE SUMMARY

In 2025, the African Community Centre for Social Sustainability (ACCESS) advanced its mission to strengthen health systems, expand educational opportunities, build household economic resilience, and enhance environmental sustainability across Nakaseke District. Nakaseke, a predominantly rural district with an estimated population of 251,000 people as of 2024 (UBOS, 2024), continues to grapple with rapid demographic growth, strained social services, and climate-related pressures. Within this environment, marked by high disease burden, educational inequities, economic vulnerability, and resource degradation, ACCESS delivered integrated, community-based interventions that reached over 30,000 people. These interventions not only addressed immediate needs but also contributed to building long-term community resilience, particularly for the most vulnerable members of

society.

Nakaseke's health needs remain substantial and exceed the district's current service capacity. Each year, local health facilities receive approximately 254,900 patient contacts, reflecting both population growth and persistent morbidity. National indicators underscore these pressures: Uganda's maternal mortality ratio stands at 189 per 100,000 live births, under-five mortality at 52 per 1,000, and total fertility at 5.2 births per woman—figures that place heightened demand on districts like Nakaseke (WHO Uganda Profile, 2023). Service delivery is further constrained by critical workforce shortages, with Uganda having only 1.39 skilled health workers per 1,000 people compared to the WHO-recommended density of 4.45 per 1,000 (WHO Global Health Workforce Statistics, 2023). Responding to such gaps, Nakaseke commissioned

152 Community Health Extension Workers in 2025 to support last-mile health access (Nakaseke District Service Commission, 2025).

These systemic constraints manifest in practical barriers for families. Although Nakaseke records high annual pregnancy numbers of over 9,400, many expectant mothers are unable to complete four or more antenatal care (ANC) visits due to transportation challenges, limited staffing, and financial barriers (MoH RMNCAH Surveillance Report, 2023). District health officials additionally cite weak cold-chain infrastructure, limited outreach, and insufficient transport as barriers to full immunization coverage (District Health Office Briefing, 2024). Within these realities, ACCESS set ambitious baselines and later recalibrated 2025 targets due to staffing and financing constraints, prioritizing quality of care and continuity. Despite these



EXECUTIVE SUMMARY

adjustments, ACCESS exceeded expectations across nearly all health indicators in 2025, having reviewed 7,462 patients, fully immunized 3,486 under-five children, supported 2,956 pregnant women to complete 4+ ANC visits, screened 3,115 individuals for NCDs, provided family planning services to 1,356 clients, reached 3,781 children under five with nutrition interventions, delivered mental health services to 340 individuals through outreach and facility-based care, and provided adolescent SRH education and services to 1,678 young people. These achievements highlight strong operational capacity, high community demand, and substantial room for scale with increased financial support.

Education remains a critical driver of human capital development in Nakaseke and a foundational determinant of future health, income, and soci-

etal well-being. Yet national education data reveal persistent challenges: approximately 83% of Ugandan children cannot read and understand an age-appropriate text by age 10 (UNESCO/IIC-BA Education Brief), and schooling costs contribute to six in ten school dropouts despite policies for free primary education (UNICEF Education Data; AP News Education Report). In rural districts such as Nakaseke, these challenges are compounded by limited infrastructure, household poverty, and recurring interruptions in attendance. Adult literacy challenges further constrain economic participation, while health workforce shortages, particularly in nursing, impede national health service delivery (WHO Uganda Profile, 2023). In response, ACCESS structured its education programs to strengthen foundational learning, provide vocational and professional training, and contribute to national health

workforce pipelines. In 2025, ACCESS supported 372 orphans and vulnerable children with school fees and materials, enrolled 252 nursing and midwifery students, trained 138 youth in vocational skills, delivered early childhood services to 119 children, and trained 131 Community Health Workers. These outcomes demonstrate meaningful impact and highlight significant opportunities for scaling scholarships, vocational training, and health education programs to meet district and national needs.

Parallel to education, economic empowerment plays a decisive role in improving household stability and reducing vulnerability. Although Uganda has made progress in lowering national poverty rates, rural poverty remains disproportionately high at approximately 19.4%, nearly double the urban rate (UBOS



EXECUTIVE SUMMARY

National Household Survey, 2023/24). Youth economic exclusion persists as an urgent challenge, with an estimated 41.1% of Ugandans aged 15–24 not engaged in employment, education, or training (UNICEF Uganda Annual Report, 2023). Nakaseke reflects these inequalities, with about 45% of households living below the poverty line and 42% of youth lacking formal employment or training. ACCESS addressed these constraints through sustainable livelihood models designed to build financial capacity over time. In 2025, the organization supported 13 Village Savings and Loan Associations, trained 658 individuals in income-generating skills, and provided 202 start-up

kits or loans, enabling households to engage in enterprises such as briquette production, tailoring, livestock keeping, agribusiness, and small retail ventures. The outcomes demonstrate strong community uptake and highlight opportunities for expanding livelihood pathways for both women and youth.

Finally, climate and environmental pressures continue to amplify vulnerabilities in Nakaseke. Deforestation, biomass fuel dependence, poor waste management, and recurrent drought cycles contribute to land degradation, economic instability, and adverse health outcomes. National data place Uganda among the

world's most climate-affected countries, with 30–40% of households experiencing climate-induced shocks such as flooding or drought over the past decade (Uganda Climate Change Development Report, 2025; UNICEF Uganda Annual Report, 2023). ACCESS responded with community-based environmental actions that connected climate resilience to health benefits and income diversification. In 2025, the organization planted 36,400 tree seedlings, trained 612 households in briquette-making, trained 200 community members in beekeeping, and equipped 445 households with waste segregation skills. These interventions reduced biomass fuel dependency,



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protected local ecosystems, generated supplemental income streams, and strengthened community coping mechanisms in the face of environmental shocks.

ACCESS's 2025 performance demonstrates that integrated, community-based service delivery can produce measurable and scalable impact across health, education, economic empowerment, and environmental sustainability. Exceeding performance expectations across all sectors underscores strong institutional capacity and highlights the magnitude of unmet need within Nakaseke District. Looking ahead, ACCESS aims to expand its coverage, deepen strategic

partnerships, and mobilize additional resources to reduce the gap between district needs and current program reach.

Looking ahead to 2026, ACCESS will prioritize strengthening areas where performance signals both progress and unmet need, particularly expanding nursing and midwifery training capacity, increasing reach in maternal health through the updated WHO-recommended eight antenatal care (ANC) contacts, and deepening integrated climate-health interventions. The organization will also intensify investments in monitoring systems, workforce development, and community-led climate resilience initiatives to ensure

sustainability and scale.

To achieve these priorities, ACCESS calls upon partners, donors, and collaborators to join in advancing this next phase of growth. Strategic investment will enable the expansion of high-impact, evidence-based programs that address persistent service gaps while building long-term resilience across Nakaseke and neighboring districts. Together, we can transform current gains into lasting systems change and ensure that no community is left behind.



2025 AT A GLANCE

- 30,000+ people reached
- 7,462 patients reviewed
- 3,486 children fully immunized
- 2,956 women completed ANC contacts
- 3,115 individuals screened for NCDs
- 1,356 family planning clients served
- 3,781 children reached with nutrition services
- 1,678 adolescents reached with SRH services
- 372 OVCs supported in education
- 252 nursing & midwifery students enrolled
- 658 individuals trained in livelihoods
- 202 start-up kits/loans provided
- 36,400 trees planted
- 612 households trained in briquettes
- 445 households trained in waste management



COMMUNITY-LED SUSTAINABILITY

ACCESS's greatest strength lies in its unwavering commitment to a community-led development model, where the people of Nakaseke are not passive recipients, but active architects of their own transformation. Founded by visionary leaders who understood that sustainable change must emerge from within, ACCESS has consistently championed solutions rooted in local realities, cultural values, and shared aspirations. In this model, ACCESS does not position itself as an external service provider, but as a facilitator, mentor, and catalyst, supporting communities to unlock their potential across health, education, economic empowerment, and environmental stewardship.

At the heart of this approach are our 230 Community Health Workers (CHWs) and village health teams, the majority of whom are women, serving as trusted frontline champions. They walk from home to home, bridging households with formal health systems, identifying needs early, guiding families toward lifesaving care, and ensuring that no one is left behind. Through their dedication, health care becomes accessible, personal, and compassionate, restoring faith in systems that rural families often felt excluded from.

ACCESS's Life Care Centre, working hand-in-hand with 19 Nakaseke community partner health facilities and under the guidance of local government structures,

provides subsidized, high-quality services that prioritize dignity and equity. These centers have become hubs of hope, reducing the distances families must travel for essential care. Community committees—including women, youth, farmers, teachers, and local leaders—play a central role in shaping programs, strengthening governance, and ensuring accountability. Their leadership ensures that interventions are grounded in community priorities, mobilize households effectively, and strengthen local ownership.

Through strategic partnerships with government ministries, international collaborators, and research institutions, ACCESS continues to refine and scale community-driven solutions.



COMMUNITY-LED SUSTAINABILITY

Initiatives such as vocational training, briquette production, eco-stove distribution, and tree-planting campaigns simultaneously empower families economically and promote environmental conservation. These interventions generate income, safeguard natural resources, and build resilience to the effects of climate change.

This community-led model is designed for long-term impact, not short-term relief. Its effects ripple far beyond individual households: empowered youth become role models, trained women become entrepreneurs, and informed farmers adopt climate-smart practices that protect their land. Over time, these interventions strengthen

social cohesion, enhance local leadership, and enable entire villages to rise together, creating a model of resilience and self-reliance that government systems and community structures can sustain and scale.

In essence, ACCESS walks alongside communities and in partnership with government, helping to build a future defined not by vulnerability, but by strength, innovation, and ownership. This is the power of locally grounded leadership-transformation that endures, ownership that inspires, and change that carries forward for generations.

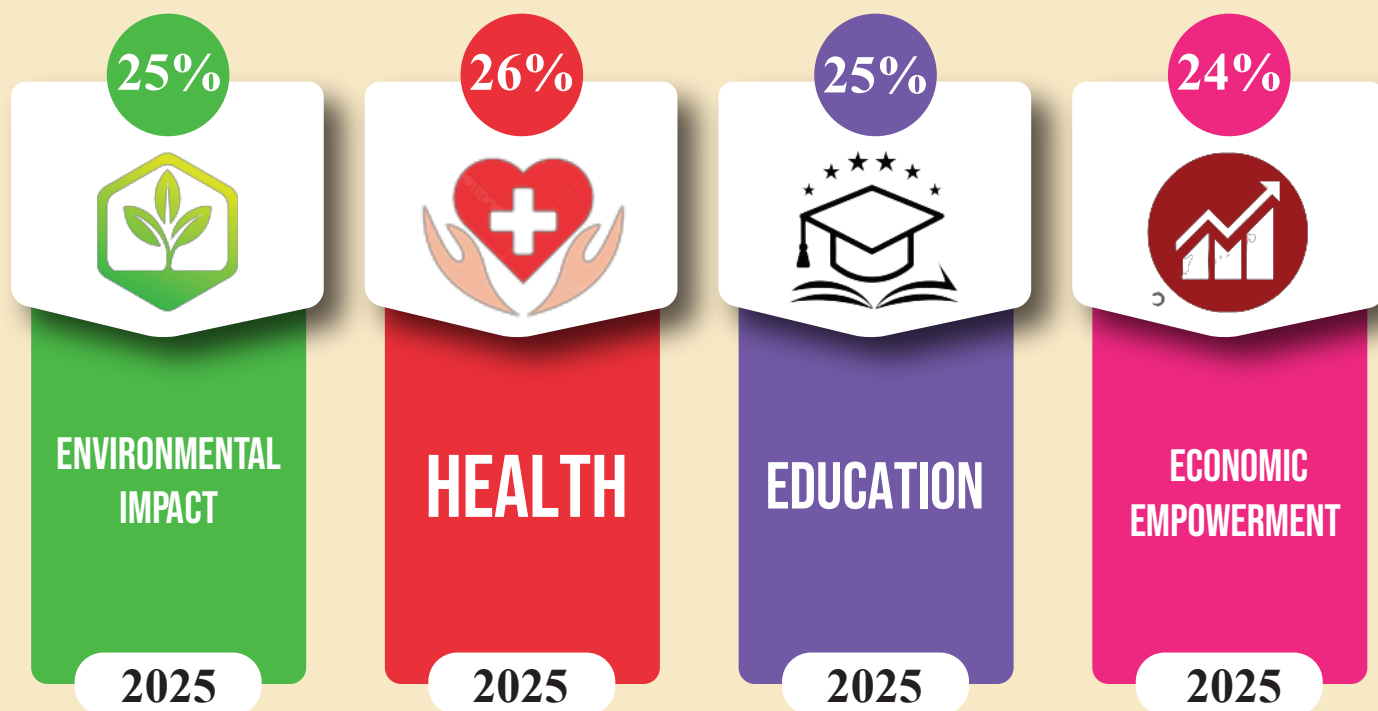
OUR IMPACT

Table 1: ACCESS 2025 Key Performance Indicators and Achievement

	Key performance indicator	Baseline Source / Data Reference	Baseline target	2025 target	2025 actual	% achieved
HEALTH	Number of patients reviewed annually	HMIS facility records (ACCESS-supported facilities, previous FY)	27479	7200	7462	103.639
	Number of children under 5 fully immunized	District HMIS immunization registers	10,250	3261	3486	106.9
	ANC contacts	ANC clinic registers & DHIS2 reports	10500	2765	2956	106.908
	Number of people screened for NCDs	Community outreach screening logs & clinic records	10500	3000	3115	103.833
	Number of people receiving Family Planning (all methods)	Family planning registers & district reports	19000	1200	1356	113
	Number of children under five reached with nutrition service	Nutrition surveillance data & growth monitoring cards	9600	3261	3781	115.946
	Mental health awareness and advocacy	OPD mental health registers & outreach reports	16360	8690	8890	113.333
	Number of adolescents reached with SRH services	School & community SRH outreach records	47000	1500	1678	111.867
EDUCATION	OVCs supported with school fees and scholastic materials	ACCESS OVC database & education program records	10000	360	372	103.333
	Nursing & midwifery school enrolment	School administrative enrolment records	900	280	252	90
	Vocational training	Vocational institute records	1000	120	138	115
	Early childhood development	ECD center registers	1500	119	119	100
	Number of CHWs trained	Training attendance sheets & certification records	450	131	131	100

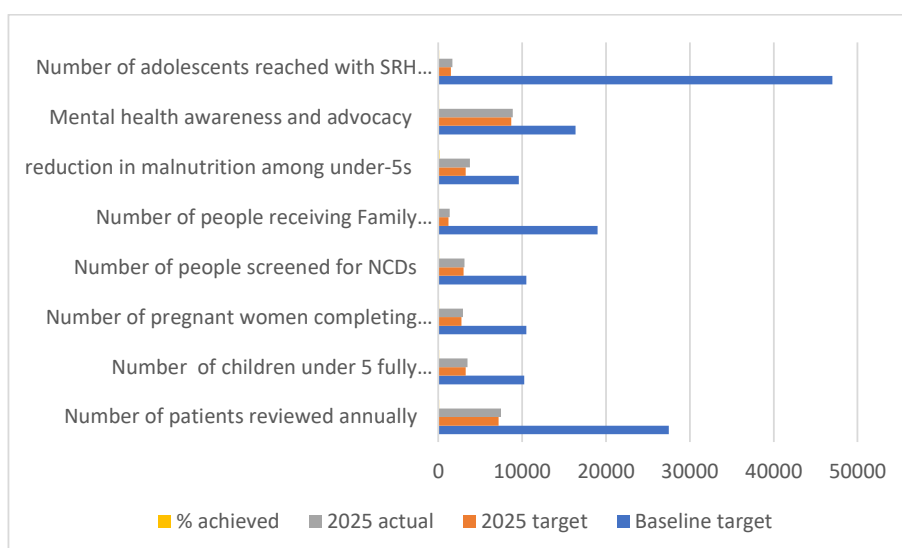
CLIMATE CHANGE & ENVIRONMENTAL IMPACT	Number of Tree seedlings planted	Nursery production & planting records	100000	35000	36400	104
	Number of households trained in Briquette-making	Energy & livelihoods project baseline survey	1000	500	612	122.4
	Community members who learn beekeeping	Agriculture & livelihoods program reports	800	150	200	133.333
	Households trained in waste segregation	Community sanitation baseline assessments	2000	300	445	148.333
ECONOMIC EMPOWERMENT	Active VSLAs supported	VSLA mapping reports & prior program data	50	11	13	118.182
	Individuals trained in income-generating skills	Training registers & skills development reports	10000	600	658	109.667
	Start-up kits/loans disbursed	Program financial & beneficiary records	2000	180	202	112.222

2025 Pillar Performance Overview



IMPACT NARRATIVE

Health



In 2025, ACCESS set targets that prioritized **quality, continuity, and focused reach** over merely meeting district-level needs. Targets were deliberately set below baseline ambitions to ensure that available financial and human resources could be deployed effectively. Patient reviews were set at 7,200, child immunizations at 3,261, completion of 4+ ANC visits at 2,765, NCD screenings at 3,000, nutrition interventions at 3,261 children, mental health services at 8,690 individuals, and adolescent SRH outreach at 1,500.

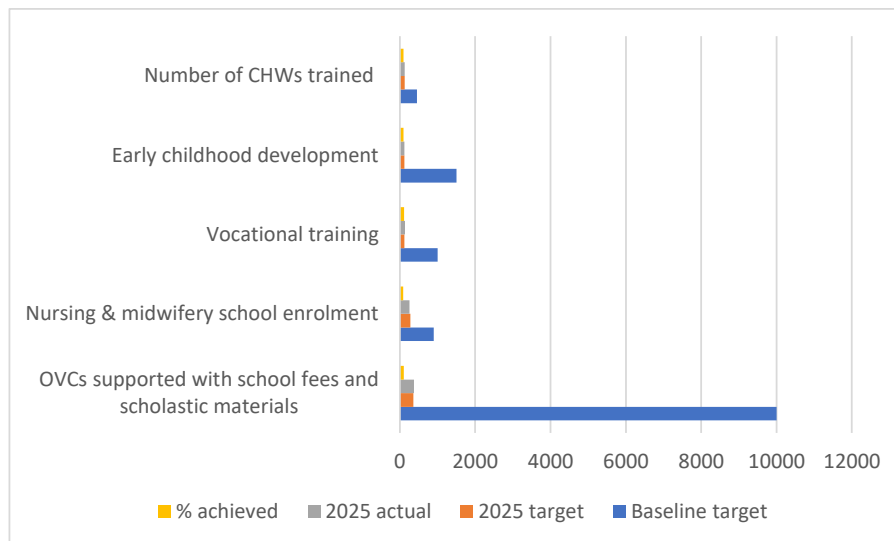


Despite these conservative targets, ACCESS **exceeded expectations across all health indicators**. A total of **7,462 patients** were reviewed (104% of the target), demonstrating both operational efficiency and strong community trust. Immunization programs reached **3,486 children under five** (107%), ensuring protection against preventable diseases and reflecting effective outreach campaigns. Maternal health interventions supported **2,956 women** in

completing four or more ANC visits (107%), contributing to improved maternal and neonatal outcomes. NCD screenings reached **3,115 individuals** (104%), highlighting successful community mobilization in the early detection of chronic illnesses. Mental health services were delivered to **8,890 individuals** (113%), exceeding targets and underscoring growing community awareness of mental wellbeing. Nutrition interventions reached **3,781 children under five** (116%), supporting efforts to reduce malnutrition, while adolescent SRH programs reached **1,678 young people** (112%), expanding access to critical reproductive health information and services.

These results underscore ACCESS's **capacity to deliver high-quality health services** even with constrained resources. Importantly, the outcomes reveal substantial unmet demand: the organization reached far more individuals than planned, suggesting that with expanded funding, these models could rapidly scale to benefit a larger share of Nakaseke's population in need.

Education



ACCESS designed 2025 targets to maximize impact within available resources. The organization prioritized **360 OVCs for educational support, 280 nursing and midwifery learners, 120 youth for vocational skills training, and 119 children for early childhood development services.**

Results exceeded expectations in several areas. A total of **372 OVCs** received support,

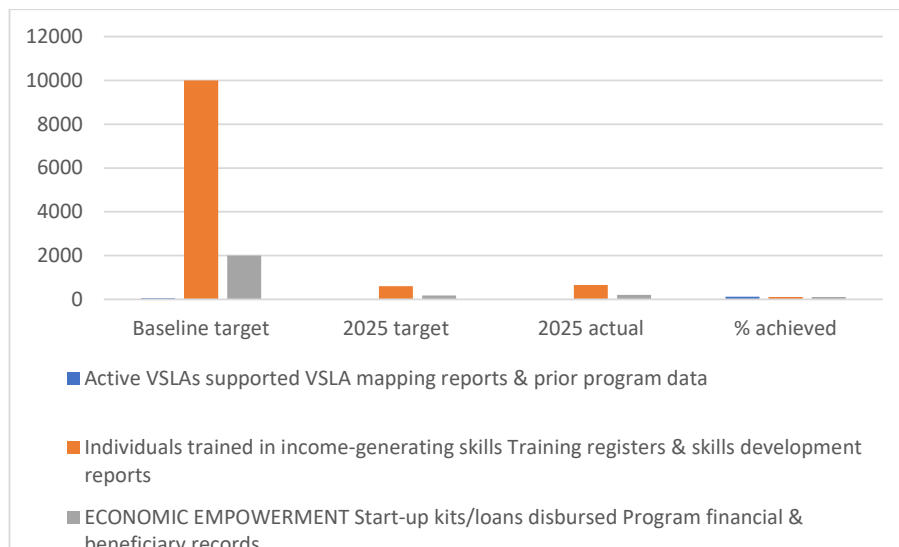


surpassing the target and enabling continued school attendance and access to essential scholastic materials. Vocational training reached **138 youth** (115% of the target), equipping them with practical skills in trades such as tailoring, baking, and bookbinding, essential for income generation and economic independence. Early childhood development programs successfully engaged all **119 children**, ensuring foundational learning during critical formative years. Nursing and

midwifery enrollment reached **252 students**, slightly below the 280 target (90%), reflecting capacity constraints and rigorous academic standards.

These outcomes highlight **ACCESS's ability to strategically prioritize educational interventions** that link directly to health and community development. The results also underscore the persistent gap between district-level need and organizational capacity: additional investment could expand scholarships, vocational training, and nursing/midwifery intake, enhancing workforce capacity and long-term development outcomes.

Economic Empowerment Impact



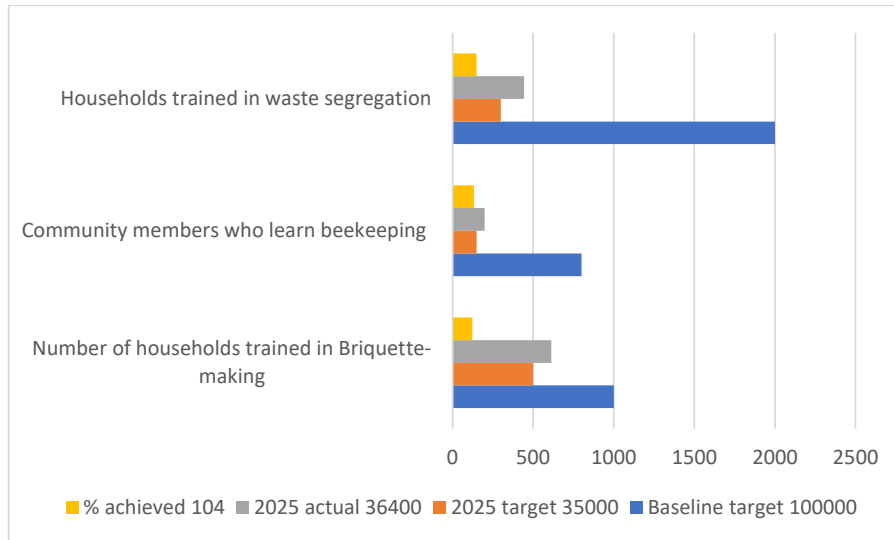
ACCESS focused on **targeted, high-impact economic empowerment interventions**. Programs supported **11 active VSLAs**, trained **600 individuals** in income-generating skills, and distributed **180 start-up kits/loans**, emphasizing sustainability, enterprise readiness, and practical learning. Activities included briquette making, beekeeping, animal rearing, bookbinding, tailoring, and vegetable gardening.

Actual achievements **surpassed expectations**. ACCESS supported **13 VSLAs** (118%), trained **658 individuals** in income-generating skills (110%), and successfully distributed **202 start-up kits or loans** (112%). These results demonstrate the effectiveness of a phased, community-led approach that emphasizes skill acquisition, financial literacy, and household resilience.



Despite these successes, the district's economic vulnerability remains high, with many households still unable to access sustainable livelihoods. Scaling these initiatives could broaden impact, increase household income security, and strengthen community resilience against economic and climate shocks.

Environmental Impact



ACCESS's 2025 environmental impact -focused interventions aimed to mitigate these interconnected risks through practical, community-led solutions. Targets included planting 35,000 tree seedlings, training 500 households in briquette-making, equipping 150 community members with beekeeping skills, and training 300 households in waste segregation.



Achievements exceeded expectations: 36,400 tree seedlings were planted (104%), 612 households trained in briquette-making (122%), 200 community members trained in beekeeping (133%), and 445 households trained in waste segregation (148%). These interventions not only improve environmental sustainability but also deliver immediate economic and health benefits, including cleaner energy, diversified income streams, and reduced exposure to harmful smoke.

Looking ahead, ACCESS aims to scale climate-smart enterprises, strengthen tree survival and monitoring systems, and more deeply integrate environmental initiatives with health and economic programming. These efforts represent a strategic investment in climate resilience, health protection, and sustainable livelihoods for Nakaseke's communities.

In response, our climate and environmental interventions were designed to address these interconnected risks through practical, community-led solutions. In 2025, we targeted the planting of 35,000 tree seedlings out of an estimated need of over 100,000, trained 500 households in briquette-making, reached 150 community members with beekeeping skills, and trained 300 households in proper waste segregation. Actual achievements surpassed

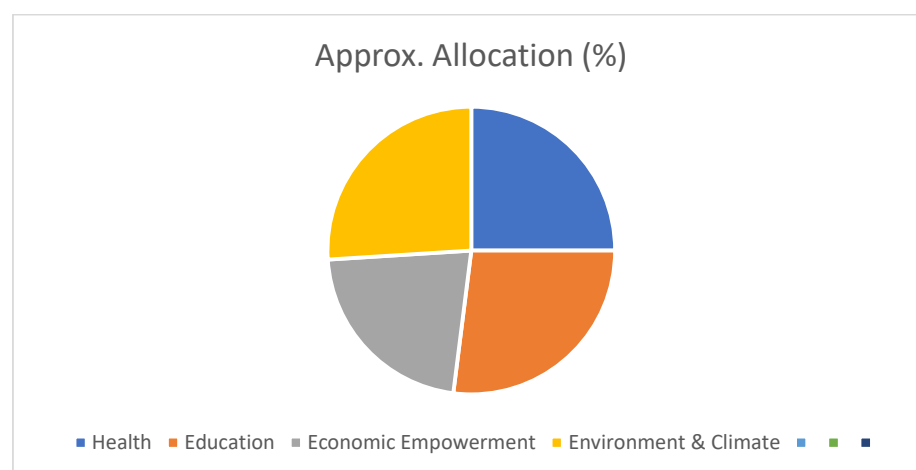
expectations: 36,400 tree seedlings planted (104%), 612 households trained in briquette-making (122%), 200 community members trained in beekeeping (133%), and 445 households trained in waste segregation (148%).

These results demonstrate that climate action delivers not only environmental benefits but also immediate health and economic gains, while safeguarding livelihoods for the future. Looking ahead, we aim to scale climate-smart enterprises, strengthen tree survival and tracking systems, and integrate environmental interventions more deeply with health and economic programs. Supporting climate resilience today is an investment in a safer, healthier, and more sustainable future for the people of Nakaseke.

FINANCIAL OVERVIEW (SUMMARY)

In 2025, ACCESS allocated resources strategically across its four core program areas to maximize impact:

Program Area	Approx. Allocation (%)	Key Focus Areas
Health	26%	Clinical care, outreach, CHWs
Education	27%	Scholarships, training, ECD
Economic Empowerment	22%	VSLAs, skills, enterprise
Environment & Climate	25%	Tree planting, briquettes, waste management



This balanced allocation reflects ACCESS's integrated model, ensuring that investments in health are reinforced by education, economic stability, and environmental sustainability.

CHALLENGES AND LESSONS LEARNED

Key Challenges

- Limited financial resources constrained program scale despite high demand
- Health workforce shortages affected service expansion
- Transportation and infrastructure barriers limited outreach coverage
- Climate variability affected agricultural and livelihood activities

Lessons Learned

- Community-led approaches significantly improve uptake and sustainability
- Integrated programming (health + livelihoods + environment) yields stronger outcomes
- Investing in CHWs remains one of the most cost-effective strategies
- Flexible target setting improves quality and accountability

ABOUT US

Core values:

At the heart of ACCESS are our core values, which shape every decision, program, and interaction:

- **Compassion:** We approach our work with deep empathy and genuine care, recognizing the unique stories and struggles of each individual we serve, ensuring they feel valued, respected, and supported on their path to better lives.
- **Transparency:** We commit to openness in all our operations, sharing information honestly with stakeholders, from financial reports to program outcomes, to build unwavering trust and foster collaborative partnerships.
- **Accountability:** We hold ourselves responsible for our actions and results, rigorously evaluating our efforts to learn, improve, and deliver the highest impact, always prioritizing the needs of the communities we serve.
- **Quality Health Services:** We are dedicated to providing top-tier healthcare that meets the highest standards, from preventive care to specialized treatments, aimed at enhancing the overall well-being and longevity of community members.
- **Community Empowerment:** We equip individuals and groups with the knowledge, skills, and tools they need to achieve self-sufficiency, transforming passive recipients into active leaders who drive their own development and inspire others.

These values are woven into the fabric of our organization, guiding us as we navigate complex challenges and celebrate shared successes.

Where We Work:

ACCESS operates at the heart of Nakaseke District, a rural and historically significant area in central Uganda. Home to over 200,000 people, Nakaseke carries the imprint of the Luwero Triangle's past while facing new challenges-limited health infrastructure, long distances to essential services, rising poverty, and the growing threat of climate change on agriculture. With nearly 70% of households depending on farming, droughts, crop failures, and unpredictable weather patterns hit families hard. Yet, beneath the hardship lies a district defined by resilience, community spirit, and a deep desire for transformation-values ACCESS taps into every day.

Our work is grounded in three key areas: Kasangombe Sub-county, Nakaseke Town Council, and Nakaseke Sub-county. Kasangombe is a wide, rural landscape where households are spread out, water sources are few, and access to healthcare often means walking miles. It is here that our community health workers bring life-saving care right to the doorstep. Nakaseke Town Council, the administrative and commercial center of the district, is a blend of opportunity and inequality-where facilities exist but remain overstretched, and where youth unemployment continues to rise despite emerging businesses. Then there is Nakaseke Sub-county, one of the deepest rural pockets of the district, with limited social services, high maternal health needs, and farming families struggling with declining soil productivity. Together, these areas form a diverse ecosystem that allows ACCESS to design solutions that are flexible, community-driven, and impactful.

Even with these challenges, Nakaseke is a district rich in potential. Its strong social networks, youthful population, fertile land, and community willingness to embrace change make it a powerful foundation for long-term transformation. Through health programs, livelihood initiatives, climate resilience projects, and youth empowerment, ACCESS is helping families in Kasangombe, Nakaseke Town Council, and Nakaseke Sub-county rewrite their story-from surviving day-to-day to building a future defined by resilience, dignity, and opportunity.

Expansion to other areas:

As ACCESS continues to transform lives across Nakaseke, the impact of our integrated, community-led approach is increasingly recognized in neighboring districts, including Luweero, Nakasongola, and Kiboga. These districts face challenges similar to those in Nakaseke: overstretched health facilities, high poverty levels, climate-related crop losses, limited educational opportunities, and growing youth unemployment. Communities in these areas are increasingly seeking solutions that combine health, education, economic empowerment, and climate resilience, highlighting a clear demand for ACCESS's model of sustainable development.

In the health sector, neighboring districts struggle with high patient volumes, low immunization coverage, and limited access to maternal and child health services. Expansion of ACCESS programs could address these critical gaps by providing targeted patient review services, antenatal care support, child immunization campaigns, family planning, NCD screenings, and

mental health outreach. Luweero, in particular, has demonstrated interest in strengthening community health through CHW training and mobile outreach programs, which could replicate the success achieved in Nakaseke. Kiboga, with its rapidly growing youth population, presents an opportunity to expand adolescent sexual and reproductive health interventions and early health education, meeting urgent but underserved needs.

Educational challenges in these districts mirror those of Nakaseke, with many children out of school and adult literacy rates below national averages. ACCESS's approach of supporting orphans and vulnerable children, early childhood development, vocational skills training, and nursing and midwifery education could be extended to ensure equitable access to learning opportunities. In Kiboga, where youth numbers are increasing rapidly, vocational training and skill-building programs could provide pathways to employment, while in Luweero, programs that combine education with practical livelihoods could reduce school dropout rates and strengthen local human capital.

Economic vulnerability is a pressing concern across all three districts. Many households live below the poverty line and are highly susceptible to climate and market shocks. ACCESS's Village Savings and Loan Associations, income-generating skills training, and provision of start-up kits or microloans could empower families to build sustainable livelihoods. In Luweero, eco-friendly enterprises such as briquette production, vegetable gardening, and beekeeping could support both income generation and environmental sustainability, while in Nakasongola, small-scale enterprises could help households adapt to semi-arid conditions and drought cycles.

Climate change and environmental challenges are particularly acute in these neighboring districts. Nakasongola faces recurrent droughts and land degradation, while Luweero experiences climate-related crop losses and deforestation. Expansion of ACCESS's climate-smart programs, including tree planting, eco-stoves, waste management training, beekeeping, and water-conservation initiatives, could mitigate environmental risks, improve household health outcomes, and secure livelihoods. These interventions complement health and economic programs by reducing exposure to harmful smoke, diversifying income, and strengthening resilience to climate shocks.

The expansion into neighboring districts will be guided by careful planning and deep community engagement. Programs will be adapted to local priorities, ensuring relevance and sustainability while empowering communities to drive their own development. By scaling health, education, economic, and environmental programs to Luweero, Nakasongola, and Kiboga, ACCESS can extend the impact achieved in Nakaseke, transforming more communities and building long-term resilience across the Central Uganda rural belt.



Prof Robert Kalyesubula,
President And Founder



Mr James Sewanyana
Co-Founder, ACCESS



Mr Elizabeth Hudler



Dr. JANICE LEVINE

LEADERSHIP MESSAGE

Message from the Board of Directors

The Board of Directors is pleased to see the tremendous progress ACCESS has achieved throughout 2025. These milestones affirm the strength of our governance, the integrity of our systems, and the unwavering commitment of our local and international partners. Our role has been to provide strategic guidance, ensure accountability, and support innovation—and the outcomes speak for themselves.

From improved health indicators to increased household incomes and climate-smart initiatives transforming livelihoods, ACCESS continues to set a benchmark for excellence in rural development. We

commend the management team, the staff, and the communities whose ownership of these programs is driving sustainable change. The Board remains committed to steering ACCESS into a future where our impact is amplified and our influence extends beyond Nakaseke

**PROF. ROBERT
KALYESUBULA & MR.
SEWANYANA JAMES**

Message from ACCESS Partners

Our partnership with ACCESS has continued to grow stronger, grounded in transparency, shared values, and a commitment to building healthier, more empowered communities. In 2025, we

witnessed firsthand the power of ACCESS's community-led model and the measurable outcomes it generates. The dedication of the staff, the responsiveness of community structures, and the innovation embedded in each program reassure us that our collaboration is producing meaningful, long-term impact. We remain honored to stand with ACCESS as they expand services, strengthen local capacity, and uplift vulnerable households. Together, we celebrate this year's achievements and look forward to continuing this journey of transformation, resilience, and hope.

**MS. ELIZABETH HUDLER &
DR. JANICE LEVINE**



Dr. Fred Semitala
Chairperson, Board of Directors

MESSAGE

Message from the Chairman, ACCESS Board of Directors

This year has reaffirmed ACCESS's position as a leader in integrated rural development. Our communities are healthier, our youth better equipped with knowledge and skills, and our households more economically resilient. As Chairman, I am proud of how ACCESS continues to uphold its founding values—integrity, community ownership, innovation, and sustainability.

The achievements of 2025 reflect not only dedicated leadership but also the deep trust communities have placed in ACCESS. We will continue strengthening governance structures, ensuring that every program is accountable, impactful, and aligned with the needs of the people we serve. The future of ACCESS is bright, and with continued support, we will reach even greater heights.

DR. SEMITALA FRED

Message from the Chief Administrative Officer (CAO), Nakaseke District

On behalf of Nakaseke District Local Government, I congratulate ACCESS for another year of exceptional service and measurable impact. In 2025, ACCESS made substantial contributions to district priorities in health, education, economic empowerment, and environmental sustainability. Key outcomes include supporting 2,956 women through 4+ ANC visits, reaching 1,678 adolescents with SRH services, training 658 individuals in income-generating skills, and planting over 36,000 tree seedlings (MR).

ACCESS's community-rooted approach complements government efforts, bridging service delivery gaps and strengthening local capacity. Their work exemplifies how partnerships between government and community-led organizations can deliver meaningful, lasting development, and we look forward to continuing this collaboration to expand access, equity, and resilience across Nakaseke

MRS SARAH KARUNGI



MESSAGE

Message from the Chairman, Community Advisory Board

The Community Advisory Board (CAB) celebrates another successful year of partnership, engagement, and shared learning. Our role has been to represent community voices, guide program adaptation, and ensure that ACCESS remains rooted in the realities and aspirations of the people. In 2025, we saw improved participation in health services, stronger youth involvement in skills training, and increased household adoption of climate-smart practices.

Together with ACCESS staff, local leaders, and the people of Nakaseke, we are building a community where solutions emerge from within, guided by trust and collective responsibility. We appreciate the respect and collaboration ACCESS continues to foster and reaffirm our commitment to ensuring that community perspectives remain central in all decisions and programs.

MR. BIGIRWA SAMUEL KALIISA



Highlights of the year

Our VHT heroes gathered this year for refresher training! Re-energized and upskilled, they are now even better prepared to support our community health goals.



We were grateful to Nakaseke Sub-County officials for generously donating office space at their headquarters. This strengthened our partnership and brought us closer to tackling pressing community challenges.



Our hearts and halls were brightened by the visit of medical students from Makerere University, under the Makerere-Yale University Exchange Program. Their passion for learning, curiosity about community-driven change, and meaningful conversations reminded us why we do what we do.



TOURO University students arrived at ACCESS for their rotation program. They shared knowledge, culture, and insights on community impact, creating a meaningful exchange as we learned and grew together.



A proud moment as our bakery students successfully completed their DIT vocational training exams. This marked a significant step toward certification, skills development, and self-reliance, demonstrating the value of hands that create and minds that build for Uganda's future.



Our Annual Health Day brought together the ACCESS team, partners, and community members for a full day of health services, education, and empowerment. From screenings to wellness talks, we made health a community priority and strengthened awareness across Nakaseke.



Our preschoolers graduated with overflowing joy, bright smiles, and tiny caps held high! The laughter, dancing, and proud parents made the day unforgettable—a beautiful reminder that every small step in a child's life creates big ripples for the future. A heartfelt thank you to @KLM Royal Dutch Airlines for donating play materials that made the celebration magical. Your generosity didn't just provide toys—it gave tools for learning, play, and discovery, helping children explore the world, build confidence, and strengthen early brain connections that shape lifelong learning.



At our GO GREEN Center, we engaged the community, alongside local leaders, on the importance of tree planting in combating climate change and promoting environmental sustainability. Together, we distributed over 1,000 tree seedlings, contributing to a greener and more resilient future.



We were honored to host Dr. Charles Holt and his wife, a key contributor to the construction of our common room at ACCESS. During the visit, he toured the facility and had the privilege of meeting one of the jjajjas we support in the community, witnessing firsthand the impact of our programs.



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